

May 20, 2020

The Honorable Steven Mnuchin Secretary of Treasury 1500 Pennsylvania Avenue, N.W. Washington, D.C. 20220

Dear Secretary Mnuchin:

On behalf of the motor vehicle parts and components manufacturing industry, thank you for your continued leadership during this time of national crisis. We write to you today as members of the Motor & Equipment Manufacturers Association¹ and leaders in our industry to urge you to engage with members of the Michigan Congressional delegation to specifically address the urgent liquidity issues facing our industry.

Motor vehicle suppliers employ nearly 900,000 people across the United States. While there are many large suppliers with operations in the U.S., two-thirds of this industry's employment is generated by small and mid-sized manufacturers. These suppliers are integral to our national economy and our industry's supply chain.

The motor vehicle industry supply chain is incredibly complex, and each level is critically important to the industry's ability to manufacture vehicles. Past disruptions to the supply chain, whether a result of a factory fire or natural disaster, have led to temporary closures of supplier facilities and vehicle assembly plants. These closures demonstrate the integration within the industry and the potential domino effect of even a few suppliers facing insolvency.

Most small and mid-sized manufacturers were not eligible for PPP funding and have been unable to receive financing through traditional means. A recent industry survey indicated that 21 percent of the supplier respondents have eight weeks or fewer before declaring insolvency. Private funds will not be available to companies about to become insolvent, creating the need for government guarantees. As vehicle manufacturing resumes, these suppliers will have little ability to raise capital to pay for wages, raw materials, or other start-up costs, hampering the ability for vehicle manufacturing to return to this country. The current projections for supplier solvency assume a specific level of business recovery. If recovery is delayed or slowed, the number of companies facing financial insolvency will increase significantly.

¹ The Motor & Equipment Manufacturers Association (MEMA) is the leading trade association representing vehicle suppliers that manufacture and remanufacture components and systems for use in passenger cars and heavy trucks, including original equipment to new vehicles as well as aftermarket parts to service, maintain and repair more than 281 million vehicles on the road today. MEMA represents its membership companies through four divisions: Automotive Aftermarket Suppliers Association (AASA), Heavy Duty Manufacturers Association (HDMA), Motor & Equipment Remanufacturers Association (MERA), and the Original Equipment Suppliers Association (OESA).



The industry turns to you for assistance. We urge you to use the financial tools available through the Main Street Lending Program to temporarily fill a void in our critical industry. This can be accomplished through a factoring program or a traditional loan program. By providing for a shorter loan duration, this funding should be available to the industry on favorable terms. These actions will provide for a more fulsome recovery in our industry and throughout the United States.

Thanks to the President's leadership, this industry has been a vital part of the strong economy. We must remain as a critical partner and integral element of a strong recovery.

We welcome the opportunity to discuss the specifics of this proposal with you at your earliest convenience. We look forward to working with you and addressing the needs of manufacturers throughout this great nation.

Sincerely,

Todd Sheppelman President & CEO ABC Technologies

Ernie Flurry President ACE/MCI Commodities

Steven Schomer President Action Wood 360

Daniel DiSebastian President & CEO Acumen Global Technologies

Jim Teets President & CEO ADAC Automotive

Andreas Weller President & CEO Aludyne Juergen Peters General Manager Behr Hella Thermocontrol, Inc.

Joe McAleese Chairman Bendix CVS

Gus Anton, President, Global OE Com Vehicle Bergstrom, Inc.

David Overbeeke President & CEO Brake Parts Inc

Daniel Sandberg President & CEO Brembo North America, Inc.

Shannon Quinn President - Consumer OE Bridgestone Corporation Supplier Letter to Secretary Mnuchin 5/20/20 Page 3 of 5

Joe Perkins President & CEO Busche Performance Group

Brian Kupchella President & CEO Clarience Technologies

Paul Doyle CEO Coastal Automotive

James Kamsickas Chairman & CEO Dana Incorporated

Robert Townsend Vice President, Government Affairs DENSO Corporation

Arienta Marco General Manager Eldor Automotive Powertrain USA, LLC

Kevin Lammers NA Sr. Vice President Faurecia

Tom Rizzi CEO GHSP

Joseph Ruicci CEO Gil-Mar Manufacturing

Marc Blackman President & COO Gold Eagle Company Randy Johnson President & CEO GST Autoleather

Jason Gerding President HD Brakes and 5th Wheel Group, Marmon HTC

Gary Gerstenslager President & CEO Hendrickson Intl.

Larry Williams President & CEO Henniges Automotive

Katsu Uno Chairman & CEO HIROTEC America

Charles Little President INOAC USA, Inc.

Lon Offenbacher President & CEO Inteva Products

Robert Whitney President MacLean-Fogg Company

Don Walker President & CEO Magna International

Scott Ferriman President MAHLE Industries Supplier Letter to Secretary Mnuchin 5/20/20 Page 4 of 5

Jeremy Holt President Means Industries

Kevin Martin VP & General Manager Methode Electronics

Jay Craig President & CEO Meritor, Inc.

Paul Thoms President Midwest Fuel Injection

Koen Devits President & CEO Montaplast of North America

James Sheehan CEO Mubea North America

Kenneth Hopkins President & CEO Neapco Holdings, LLC

Armando Tamez CEO Nemak

Richard LaPlace President NMB Technologies Corporation

Michael Haughey President & CEO North American Stamping Group Peter Butterfield Chairman & CEO Omega Environmental Technologies

Rob Phillips President & CEO Phillips Industries

Vinnie Johnson Chairman and CEO Piston Group

John Dunn President & CEO Plastic Ominum

Charles Letts CEO Powers and Sons, LLC

Dennis Cobb CEO Precision Parts & Remanufacturing

Tim Musgrave President & CEO Pressure Systems International

Mike Mansuetti President Robert Bosch LLC

Jon Husby President & CEO SEG Automotive

Mark White President & CEO Shape Corp. Supplier Letter to Secretary Mnuchin 5/20/20 Page 5 of 5

Jon DeGaynor President & CEO Stoneridge, Inc.

Doug Cain President & CEO Unique Fabricating, Inc.

Françoise Colpron President Valeo NA

Stephane Vedie President & CEO Varroc Lighting Systems

Jeff Porter President & CEO Velvac, Inc.

Kelly Goodsel President & CEO Viking Plastics

Giuseppe Barile CEO & President Webasto Roof Systems, Inc.

Martin Fischer President ZF North America